

	Consulting Partners Since 1994					
	INDICATOR	Met	Not Met	Comments		
MONIT	TORING CARE AND FACILITY OPERATIONS					
Clinica assure dialysis curren	I and operational indicators: A brief look to all expected indicators and areas pertinent to care are continuously monitored. Review to monitoring to determine if the following are monitored:  Water & dialysate quality Dialysis equipment repair and maintenance Personnel qualifications and issues Patient modality choice & transplant referral Infection prevention & control Mortality-(expirations & causes) Fluid & BP management Nutritional status Anemia management (Hgb, transfusions, TSAT%, ferritin) Physical plant safety "rounds," audits Dialyzer Reuse: QA audits & adverse events Patient satisfaction & grievance/ complaints Morbidity-(hospitalizations, admitting diagnoses & readmissions w/in 30days) Dialysis adequacy					
•	Mineral and bone management Vascular access Medical errors/adverse					
	occurrences/clinical variances					
audits oversig water/	to verify the presence of consistent QAPI sht and performance improvement actions for dialysate, equipment maintenance/repair, alyzer reuse programs  Water and dialysate quality Review of monthly water and dialysate cultures/endotoxin results, annual product water chemical analysis, and other microbiological monitoring as indicated for the equipment in use Audits at least annually of facility staff mixing dialysate concentrates; testing batches of acid concentrate; testing dialysate pH/conductivity; testing water					
	for total chlorine and microbiological sample collection; operating equipment					



INDICATOR	Met	Not Met	Comments
Dialysis equipment: Review of monthly			
dialysis machine, equipment and ancillary			
<ul> <li>equipment maintenance and repair</li> <li>Reuse: Review and verification that all</li> </ul>			
required reuse audits are conducted at the			
applicable intervals and adverse			
occurrences related to reuse addressed.			
The Reuse Quality Assurance audits			
include visual practice audits of staff			
reprocessing dialyzers, and staff preparing			
reprocessed dialyzers for patients'			
treatments (set up)			
<ul> <li>Expect to see evidence that all of the above reviews and audits were conducted.</li> </ul>			
When problems were identified, expect to			
see evaluation to determine the cause(s)			
of the issue and actions taken to resolve it.			
REVIEW OF QAPI ACTIVITIES IN CRITICAL PRIORITY AF	REAS		
Mortality review: Looking at the QAPI activities for			
evaluating and trending patient deaths, and efforts			
implemented to address adverse trends potentially			
<ul><li>related to care received at the facility.</li><li>Expect to see evidence that the facility</li></ul>			
reviewed and evaluated all patient deaths,			
and analyzed trends in causes of patient			
deaths			
Expect to see, for identified trends in cause			
of deaths, that the QAPI Team investigated			
the issues and conducted QAPI review			
focused on the aspects of care related to			
specific-cause categories.			
Infection prevention and control: A review of the			
facility program for infection occurrence			
tracking/trending, vaccination, personnel infection			
control education and visual auditing, and patient			
education in infection prevention, toward the goal of			
reduction of patient infection rates.			
Review the infection tracking logs. Expect			
to see that all positive culture results,			
dialysis access, blood stream infections (BSI), and peritonitis episodes, if applicable,			
are recorded with sufficient information for			
each; that trends in infections were			
recognized, evaluated/investigated, and			

©Courtemanche & Associates Page 2 of 7 Updated 7/2023



INDICATOR	Met	Not Met	Comments
performance improvement strategies			
implemented and monitored for			
effectiveness.			
<ul> <li>Review documentation of facility dialysis- related infection rates. Expect to see that</li> </ul>			
the facility routinely calculates dialysis-			
related infection rates as applicable to the			
modalities offered using an accepted			
formula. Vascular access and peritoneal			
dialysis catheter infection rates are			
generally expressed as events per 100			
patient months. Peritonitis rates are either			
expressed as episodes per patient year at			
risk or episodes per 100 patient months; that high infection rates and upward trends			
are recognized, investigated, and			
performance improvement actions			
implemented and monitored for			
effectiveness.			
<ul> <li>Review the QAPI documentation of</li> </ul>			
oversight for surveillance and vaccinations.			
Expect to see evidence of active QAPI			
oversight of the high risk disease			
surveillance and vaccination programs listed above. If trends of lapses in surveillance or			
vaccination were identified, that the QAPI			
Team responded to thoroughly investigate			
the problem, implement performance			
improvement actions, and monitor them for			
effectiveness.			
<ul> <li>Review the documentation visual audits of</li> </ul>			
personnel infection control practices while			
delivering care to patients. Expect to see			
evidence of active staff education and at least annual verification of competency for			
infection prevention and control by visually			
auditing each direct care staff member			
providing care to patients. There should be			
evidence of actions taken for improvement			
when lapses in practices were observed, i.e.,			
involved staff included in the investigation			
into issues surrounding the poor practices			
and development and implementation of			
improvement plans, rather than just			
counseling or reeducating.			



Consulting Partners Since 1994			
INDICATOR	Met	Not	Comments
		Met	
Interview staff on patient education for			
infection prevention. Expect to see that the			
facility's infection prevention and control			
program includes educating patients and			
families about strategies for remaining			
infection-free			
Review infection control rate information.			
Expect to see that a facility with high patient			
infection rates has fully investigated for			
trends and causes of the infections,			
including but not limited to staff care			
practices, water/dialysate and dialyzer			
reprocessing sources. For high rates of			
CVC>90 days, there should be evidence of			
meaningful strategies implemented for			
reducing CVC rates. When reductions in			
infection rates or CVC >90 days rates are not			
attained, there should be evidence of			
revisions and changes in performance			
improvement actions until improvements			
are achieved.			
Medical error/adverse occurrence/clinical variance			
tracking and investigation system to verify the			
presence of an effective system for responding to			
events, investigating, and addressing causal factors to			
prevent occurrence or recurrence.			
Review the facility error/occurrence log for			
the past six months: Select one occurrence			
to "follow" along with the responsible			
person. You may randomly select the error			
or select one pertinent to concerns			
identified during the survey. Look at the			
reporting of the occurrence, the			
investigation into the circumstances and			
possible cause(s), and QAPI actions to			
prevent future similar occurrences. Expect			
to see evidence that the facility thoroughly			
investigated the error/occurrence by			
looking at why it happened, including			
interviews with all applicable staff to			
understand what circumstances surrounded			
it, and involved those staff members in the			
development of the plan for resolution.			
There must be evidence that the facility			
implemented a meaningful action plan to			

©Courtemanche & Associates Page **4** of **7** Updated 7/2023



INDICATOR	Met	Not Met	Comments
mitigate factors that contributed to the			
error/occurrence, monitored the plan for			
effectiveness in preventing recurrence, and,			
if a similar error/occurrence happened,			
revised and implemented the revised plan			
Data-driven focus and survey findings areas:			
Following through with the focuses and findings of			
the past survey, to determine what the facility QAPI			
activities were for recognition of the			
problems/risks, and actions taken to address them.			
<ul> <li>Expect to see evidence that the facility:</li> </ul>			
<ul> <li>Prioritized performance</li> </ul>			
improvement activities to assure			
the areas identified with the			
highest potential for impacting			
patient safety were given priority			
and aggressively addressed in a			
timely manner			
<ul> <li>Routinely monitored the focus</li> </ul>			
area, recognized that a			
problem/opportunity for			
improvement existed, thoroughly			
investigated root/multiple causes			
of the issues, and developed and			
implemented performance			
improvement plans			
Monitored the performance			
improvement plan to attain and			
sustain improvements, or, if goals			
were still not achieved, revised			
the actions until improvements			
were attained and sustained.  CULTURE OF SAFETY REVIEW			
Risk identification and reporting: Looking to see			
that an effective program exists to identify all risks			
to patients and facilitate liberal reporting of those			
risks, including "near misses/close calls" to allow			
comprehensive investigation and mitigation of risks.			
Expect to see that the facility medical			
error/adverse occurrence/clinical variance			
reporting system includes all expected			
error/occurrences, and staff are educated			
on reporting defined occurrences and near			
misses/close calls.			

©Courtemanche & Associates Page **5** of **7** Updated 7/2023



INDICATOR	Met	Not	Comments
	Wict	Met	comments
Staff engagement: Looking at the facility's			
communication systems and role expectations			
among all levels of staff. Review the facility staff			
complaint/suggestion log.			
Expect to see evidence that the facility			
administration educates and encourages			
staff to make suggestions and voice			
concerns and complaints about their work environment. There should be evidence that			
administrative personnel recognize and			
acknowledge staff concerns in a timely, non-			
judgmental manner, conduct substantive			
investigation into the concerns, and include			
applicable staff in resolution to the issues.			
Patient engagement: Looking at the facility program			
for assessing and addressing patients' health			
outcomes.			
Review the patient			
suggestion/complaint/grievance log with			
the responsible facility-based person. Select			
one patient suggestion/complaint/grievance			
to review how it was investigated, resolved,			
and the result communicated to the patient.			
You may wish to interview the involved			
patient about their experience using the			
facility patient			
suggestion/complaint/grievance system.			
<ul> <li>Expect to see that the facility's</li> </ul>			
management and staff encourage			
patients to verbalize suggestions			
and concerns, in addition to written			
complaints /grievances. Staff should be educated in how to			
respond professionally to patients'			
verbalized concerns and to report			
them to their supervisor for			
recording and follow up. There			
must be evidence that the patient's			
concern you reviewed was			
recorded, the circumstances			
investigated, mutually acceptable			
resolution reached, and the result			
communicated to the patient.			
Patient Satisfaction Survey: To verify that the			
facility routinely assesses the patients' satisfaction			

©Courtemanche & Associates Page 6 of 7 Updated 7/2023



INDICATOR	Met	Not Met	Comments
with the facility and care received and acts upon the identified opportunities to improve care.  • Review summary information of the most recent patient satisfaction survey results. If trends of negative patient responses were identified, ask the staff how they utilized that information to improve programs or care delivery.			